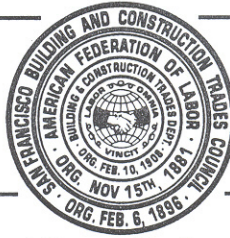

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15 October 2009

Hisashi Sugaya
Commissioner
San Francisco Planning Commission
1650 Mission Street, Suite 400
San Francisco, California 94103-2414

Dear Commissioner Sugaya:

I am unable to be at today's meeting of the Planning Commission, but I did want to make some points with regard to the Institutional Master Plan (IMP) of California Pacific Medical Center (CPMC).

First, I find compelling CPMC's arguments that it would not spend so much on the reconstruction of St. Luke's Hospital if it did not intend to keep the hospital open, that it views the functions it will locate at St. Luke's as an integral part of its health care system, and that the size of the proposed reconstruction is the direct result of the functions assigned to St. Luke's by the Blue Ribbon Panel after months of discussions. I argue for acceptance of the IMP on these points and not on the basis of the amount of work it will mean for us, as you might usually expect from the Building Trades; if the total number of beds between St. Luke's and Cathedral Hill remains constant, changes in the relative size of the campuses should have negligible effect on the amount of our work. I note also that St. Luke's is where most of my eight brothers and sisters were born and is the hospital that most directly serves my own neighborhood, the Excelsior. I would not argue for anything that I believed would lead to its closure.

In addition, I think this week, the twentieth anniversary of the Loma Prieta Earthquake, reminds us of the primary reason for rebuilding St. Luke's and building the Cathedral Hill campus. All of San Francisco's hospitals will need to be operational after our next major earthquake. CPMC's IMP is a step toward assuring this. Time is not on our side in this matter.

Respectfully yours,

Michael Thériault
Secretary-Treasurer