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School of Public Health
"Healthier Lives in A Safer World"



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August 26, 2009

President Ron Miguel
San Francisco Planning Commission
1650 Mission Street, Suite 400
San Francisco, California 94103-2479

Dear President Miguel and Members of the Planning Commission:

I wish to express my support for California Pacific Medical Center's (CPMC) Institutional Master Plan before the San Francisco Planning Commission. As you may know I co-chaired the Blue Ribbon Panel which was formed to help shape the future of health care delivery South of Market, including the future of the St. Luke's Campus. After lengthy dialogue and input from the community and reputable experts in the health care field we arrived at a set of recommendations that the CPMC Board of Directors adopted and incorporated into their IMP document.

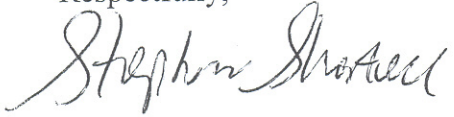
The Blue Ribbon Panel process demonstrated that for the St. Luke's Campus to thrive it will need to be linked to the CPMC system which includes the larger facility at Cathedral Hill. Stand-alone institutions are no longer sustainable and the duplication of services at various sites is costly and inefficient. It is only on the strength of the system as a whole that St. Luke's will remain viable in the San Francisco community. It was our hope that all neighboring residents of St. Luke's will regard the facility as their community hospital, not only for the underserved but as a quality institution that any San Franciscan could access.

I believe the projects before you represent an opportunity for San Francisco to not only invest in its' health care infrastructure, but to provide a significant economic infusion at a time when many San Franciscans are in need of work.

I strongly support CPMC's Institutional Master Plan and encourage the Planning Commission to approve the project, creating a model of innovative health care delivery not only in San Francisco but for the country at large.

Thank you for your leadership and consideration.

Respectfully,

A handwritten signature in cursive script that reads "Stephen Shortell".

Stephen M. Shortell, Ph.D., M.P.H., M.B.A.
Dean, School of Public Health
University of California, Berkeley

Cc: President David Chiu, San Francisco Board of Supervisors